

**To the Copenhagen Stock Exchange  
& the press**

**November 21, 2002  
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**Interim report for the six months ended October 31, 2002**

**Thrane & Thrane A/S**

The Board of Directors of Thrane & Thrane has today approved the company's interim report for the six months ended October 31, 2002 as attached.

The interim financial statements are unaudited.

Thrane & Thrane will review the interim report for the six months ended October 31, 2002 at an investor presentation to be held at 1:00 pm today. The meeting will be held at the company's address: Lundtoftegårdsvej 93D, DK-2800 Kgs. Lyngby, Denmark.

**Thrane & Thrane A/S**

Waldemar Schmidt  
Chairman of the Board of Directors

Lars Thrane  
CEO

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## Summary of Q2 2002/03

- Turnover for the second quarter of the 2002/03 financial year was DKK 202.6 million, a 39.6% improvement on the same period last year (DKK 145.2 million). The company reported a profit on primary operations of DKK 32.6 million as compared with DKK 26.0 million in 2001/02. The company recorded a cash outflow from operating activities of DKK 15.7 million (a cash inflow of DKK 30.0 million).
- Turnover for the first six months of the 2002/03 financial year was DKK 315.1 million, a 59.0% improvement on the same period last year (DKK 198.1 million). The company reported a profit on primary operations of DKK 41.7 million as compared with DKK 6.3 million in 2001/02. The company recorded a cash outflow from operating activities of DKK 4.9 million (a cash inflow of DKK 41.6 million).
- For the full 2002/03 financial year, Thrane & Thrane still expects turnover of between DKK 620 and DKK 640 million (DKK 477 million) and a profit on primary operations of between DKK 75 and DKK 85 million (DKK 42 million).
- The enhanced efforts in the North and South American markets for tracking terminals continued to proceed as planned. The company has concluded contracts with 22 dealers for testing and integration of the Thrane & Thrane mini-C terminal with the dealers' solutions for trucking fleets.
- In August 2002, Thrane & Thrane entered into a framework agreement with Schahin of Brazil for the delivery of 4,800 land mobile mini-C terminals.
- Thrane & Thrane experienced strong demand for land mobile M4 terminals in the second quarter of the financial year.
- Sales of the maritime Fleet77 terminal were good in Q2, and Thrane & Thrane is still making targeted efforts to become a leading player in the market for maritime high-speed terminals.
- The company has initiated the preliminary design of two new maritime terminals (Fleet55 and Fleet33) to complement Fleet77.

## Financial highlights and key ratios

The interim financial statements are unaudited

(DKK '000)	Q2 2002/03	Q2 2001/02	Year-to-date 2002/03	Year-to-date 2001/02	12 months 2001/02
Net turnover	202,572	145,160	315,094	198,125	476,762
Gross profit	54,641	43,458	83,232	40,963	115,690
Profit on primary operations	32,597	25,995	41,673	6,318	42,479
Ordinary profit before taxation	32,405	25,723	38,435	7,534	43,054
Ordinary profit	22,664	17,992	26,863	5,243	28,612
Profit for the period	22,664	17,992	26,863	5,243	24,457
Share capital at end of period	91,650	91,570	91,650	91,570	91,570
Shareholders' equity at end of period	328,684	275,818	328,684	275,818	301,309
Total assets	492,055	412,518	492,055	412,518	474,618
Investments in development projects	8,391	12,338	11,700	25,251	46,554
Average number of employees	356	274	342	274	284
Cash inflow/(outflow) from operating activities	(15,746)	30,022	(4,885)	41,602	99,544
Cash outflow from investment activities	(13,165)	(13,585)	(19,273)	(28,491)	(52,498)
Cash inflow/(outflow) from financing activities	666	(8,770)	(16,238)	(4,438)	(4,438)
<i>Organic turnover growth</i>	39.6%	32.2%	59.0%	(8.9%)	(3.3%)
<i>Operating margin</i>	16.1%	17.9%	13.2%	3.2%	8.9%
<i>ROCE</i>	8.9%	8.3%	12.1%	1.9%	12.8%
Equity ratio	66.8%	66.9%	66.8%	66.9%	63.5%
EPS	4.95	3.93	5.87	1.15	5.34
Cash flow from operating activities per share	(3.44)	6.56	(1.07)	9.09	21.74
Dividend per share	0	0	0	0	4
NAV per share	72	60	72	60	66

### Definitions of ratios:

ROCE	=	Profit before financial items / Capital employed at beginning of period
Equity ratio	=	Shareholders' equity at end of period / Total liabilities at end of period
EPS	=	Profit on ordinary operations / Average number of shares
Cash flow from operating activities per share	=	Cash flow from operating activities / Average number of shares
NAV per share	=	Shareholders' equity at end of period / Number of shares at end of period

The financial ratios have been calculated in accordance with Recommendations & Ratios, 1997, published by the Danish Association of Financial Analysts.

## Financial review

### *Turnover and profit*

Thrane & Thrane generated turnover of DKK 202.6 million in Q2 2002/03, which was 39.6% more than in the same period last year (DKK 145.2 million). The company reported a profit on primary operations of DKK 32.6 million (DKK 26.0 million). The profit for the period was DKK 22.7 million (DKK 18.0 million).

Thrane & Thrane generated turnover of DKK 315.1 million in the first six months of 2002/03, which was 59.0% more than in the same period last year (DKK 198.1 million). The company reported a profit on primary operations of DKK 41.7 million (DKK 6.3 million). The profit for the period was DKK 26.9 million (DKK 5.2 million).

### *Quarterly highlights*

(DKK '000)	Q3 2001/02	Q4 2001/02	Six months 2001/02	Q1 2002/03	Q2 2002/03	Six months 2002/03
Net turnover	118,247	160,390	278,637	112,522	202,572	315,094
Gross profit	23,978	50,749	74,727	28,591	54,641	83,232
Profit on primary operations	6,302	29,859	36,161	9,076	32,597	41,673
Profit for the period	786	18,428	19,214	4,199	22,664	26,863
Operating margin	5.3%	18.6%	13.0%	8.1%	16.1%	13.2
Cash inflow/(outflow) for the period	(3,680)	37,615	33,935	20,325	(46,559)	(26,234)
Cash inflow/(outflow) from operating activities	(4,208)	62,150	57,942	10,861	(15,746)	(4,885)

### *Cash flows*

In the second quarter of 2002/03, the company recorded a cash outflow of DKK 46.6 million (DKK 10.7 million). Adjusted for non-cash items, the second quarter generated a profit of DKK 41.1 million. At the same time, working capital increased by DKK 56.8 million, resulting in a cash outflow from operating activities of DKK 15.8 million (a cash inflow of DKK 30.0 million).

The reason for this increase was due to funds being tied up in work in progress on behalf of third parties, which increased by DKK 40.4 million in Q2. At the same time, DKK 18.3 million was paid to the shareholders by way of dividend in the second quarter.

In the first six months of 2002/03, the company recorded a cash outflow of DKK 26.2 million (DKK 9.6 million) with operations generating a cash outflow of DKK 4.9 million (a cash inflow of DKK 41.6 million).

## Market

Thrane & Thrane experienced increased turnover in all segments in Q2 2002/03 relative to Q2 2001/02. Similarly, turnover in all segments increased in the first six months of 2002/03 relative to the same period of 2001/02.

*Turnover by market segment*

(DKKm)	Q2 2002/03	Q2 2001/02	Six months 2002/03	Six months 2001/02	12 months 2001/02
<b>Land mobile</b>	67.6	54.5	104.4	71.7	159.9
<i>% of total turnover</i>	33%	37%	33%	36%	34%
<b>Maritime</b>	58.3	35.1	98.1	63.8	137.8
<i>% of total turnover</i>	29%	24%	31%	32%	29%
<b>Aeronautical</b>	10.9	9.6	20.7	11.9	33.9
<i>% of total turnover</i>	5%	7%	7%	6%	7%
<b>Systems</b>	65.8	45.9	91.9	50.7	145.0
<i>% of total turnover</i>	33%	32%	29%	26%	30%
<b>Total</b>	202.6	145.1	315.1	198.1	476.6
Change in turnover	39.6%	32.2%	59.0%	(8.9%)	(3.3%)

*Land mobile products*

Sales to the land mobile segment amounted to DKK 67.6 million in Q2, which was 24.0% higher than in Q2 2001/02 (DKK 54.5 million).

Thrane & Thrane's enhanced efforts in the North and South American markets for tracking terminals continued to proceed as planned. The sales team, which had been posted in the USA since early April 2002, returned recently. The sales team entered agreements with another four dealers in the second quarter, and at October 31, the company had contracts with a total of 22 dealers for testing and integration of the mini-C terminals with the dealers' solutions for trucking fleets. A small number of the dealers have now successfully completed testing and integration of the mini-C terminal and have therefore begun marketing the mini-C terminal.

In Q2, Thrane & Thrane entered into a framework agreement with Schahin Administração e Informática Ltda. (Schahin) of Brazil for the delivery of 4,800 land mobile mini-C terminals. The agreement is Thrane & Thrane's biggest order for land mobile mini-C terminals to date, and the company had delivered 1,200 of the 4,800 terminals at October 31, 2002. The company expects to deliver the remaining 3,600 terminals over the next 12 months. The recent change of government in Brazil has, however, triggered some uncertainty concerning the country's future economic situation, which may affect Thrane & Thrane's sales of mini-C terminals to Schahin.

Thrane & Thrane experienced increased demand for M4 terminals during the past three months due, among other things, to the uncertainty in the Middle East. Furthermore, Thrane & Thrane experienced increased interest from segments such as the media, oil companies and financial operators.

However, the M4 will not remain the only option for meeting such customers' requirements for a mobile high-speed service as Inmarsat Ltd. is expected to launch the R-BGAN (Regional-Broadband Global Area Network) service shortly. This service offers a regional 144 kbps packet data service to customers in the Middle East, Europe and North Africa. In comparison, the M4 offers a 64 kbps ISDN and packet data service combined with telephony. As the R-BGAN terminal is priced much lower than the M4 terminal, the launch of the R-BGAN may adversely affect Thrane & Thrane's sales of M4 terminals. Thrane & Thrane does not expect to develop a terminal for the R-BGAN system.

### *Maritime products*

Sales to the maritime segment amounted to DKK 58.3 million in Q2, which was 66.1% higher than in Q2 2001/02 (DKK 35.1 million).

Thrane & Thrane reported relatively large sales of Fleet77 in Q2 2002/03. Consequently, the company has reduced the large order backlog that arose after the launch of Fleet77. Lead times for Fleet77 have now normalised, but distribution channels are full due to the large sales of Fleet77 in the second quarter. Thrane & Thrane therefore expects a quiet period for sales of Fleet77, a development also recorded in connection with the launch of other terminals.

Thrane & Thrane continued its efforts to become a leading player in the market for maritime high-speed equipment, including efforts to forge a closer partnership between the company and its maritime distributors in order to improve services to Thrane & Thrane's end customers. In the second quarter, Thrane & Thrane furthermore added an OEM agreement with Northrop Grumman Sperry Marine (USA) to its existing OEM agreements for the Fleet77 terminal.

Thrane & Thrane has introduced a mini-C crew communication solution for crews on board vessels. The solution provides easier access for crews to send and receive e-mails and SMS messages. Existing systems on board major vessels are primarily used for business-related communication and can generally not be used for the crew's private communication. As early as in Q1 2002/03, Thrane & Thrane introduced a mini-M solution that offers crews improved access to telephony, and the company expects that the use of the various crew communication solutions will become more widespread.

### *Aeronautical products*

Sales to the aeronautical segment amounted to DKK 10.9 million in Q2, which was 13.5% higher than in Q2 2001/02 (DKK 9.6 million).

Demand in the second quarter was particularly strong for the company's Aero-I and Aero-C systems.

In September 2002, Thrane & Thrane presented its future high-speed terminal at the National Business Aviation Association (NBAA) convention in Florida, USA. Aircraft manufacturers and others showed great interest in the terminal, which is scheduled for launch in the second quarter of 2003/04. The aeronautical segment sees the size and weight of satellite communication equipment as important competitive factors, and Thrane & Thrane expects the company's product to be extremely competitive on these categories.

### *Systems*

System sales amounted to DKK 65.8 million in Q2, which was 43.4% higher than in Q2 2001/02 (DKK 45.9 million).

DKK 56.4 million of the company's total turnover of DKK 65.8 million in this segment related to the RAN project. The high RAN turnover caused work in progress on behalf of third parties to increase to DKK 66.3 million, up DKK 40.4 million on Q1.

RAN-generated turnover is expected to increase in the second half of 2002/03 relative to DKK 73.6 million in the first six months.

In the three-month period under review, Thrane & Thrane appointed development managers of its Inmarsat-C, SBS and RAN departments in order to strengthen the management of the company's systems department. A technical manager was also appointed to strengthen the systems department. The technical manager's primary responsibility is to ensure that Thrane & Thrane has the required technologies to develop system projects at all times.

### Product development

Development costs were DKK 9.8 million in Q2 2002/03 (DKK 9.3 million). Maintenance and depreciation of existing products accounted for DKK 3.7 million and DKK 6.1 million, respectively. During the period, capitalised development costs increased by a net amount of DKK 2.3 million.

#### *Movements in capitalised development costs*

(DKK '000)	May 1, 2002	Q1 2002/03	Q2 2002/03	Six months 2002/03	October 31, 2002
Additions	210,062	17,166	19,207	36,373	246,995
Subsidies	(15,688)	(13,857)	(10,816)	(24,673)	(40,361)
<b>Investments in development projects</b>	<b>194,374</b>	<b>3,309</b>	<b>8,391</b>	<b>11,700</b>	<b>206,634</b>
Amortisation	(69,948)	(6,043)	(6,073)	(12,116)	(82,064)
<b>Capitalised development costs</b>	<b>124,986</b>	<b>(2,734)</b>	<b>2,318</b>	<b>(416)</b>	<b>124,570</b>

The company's development projects developed satisfactorily, and Thrane & Thrane received its first proprietary ASIC (Application Specific Integrated Circuits) chip for testing in the second quarter. The new ASIC chip is intended for use in the future BGAN terminal and will permit smaller and cheaper terminals to be developed and produced. As far as the aeronautical development projects are concerned, Thrane & Thrane received authorisation from Inmarsat to start on-air testing, that is, to start testing the interoperability of the aeronautical high-speed solutions and the satellite.

Thrane & Thrane has considered new business opportunities for Fleet55 and Fleet33, services which Inmarsat expects to launch within the coming year. On this background, Thrane & Thrane has initiated the preliminary design of a Fleet55 and a Fleet33 terminal, respectively. These products complement Fleet77 and target yachts and fishing vessels.

### Forward exchange contracts

Thrane & Thrane reported a gain of DKK 14.8 million on a USD forward contract in the second quarter. In the first quarter, the company closed a USD forward contract at a gain of DKK 7.3 million. The company's total currency gain was DKK 22.1 million at October 31, 2002, which

amount is included under shareholders' equity. The item is reduced as milestone payments are received on the BGAN and RAN project and third-party suppliers to the RAN project are paid.

At November 30, 2002, the company had open forward exchange contracts up to January 2005 for a total of USD 42.2 million at an average exchange rate of DKK 778.39.

### **Annual general meeting**

The annual general meeting of Thrane & Thrane was held on Tuesday, August 27, 2002 at the company's address. 59.6% of the company's share capital was represented at the meeting. At the general meeting, the management reviewed the financial statements for the year ended April 30, 2002, which were approved by all votes present. The shareholders at the annual general meeting also adopted the Board's proposal that dividend of DKK 4 per share be distributed out of the profit for the year.

### **Warrant programme, capital increase and employee shares**

Thrane & Thrane has established a warrant programme, under which management employees and key employees may be granted warrants free of charge, giving the employee a right, but not an obligation, to subscribe for shares in Thrane & Thrane. Pursuant to an authority contained in article 3.A.4 of the company's articles of association, the Board of Directors of Thrane & Thrane has resolved to issue another 31,500 warrants to 19 management employees and key employees, entitling such employees to subscribe for shares in Thrane & Thrane for an aggregate nominal value of up to DKK 630,000. The company's articles of association have been changed accordingly. Of the 31,500 warrants granted, 26,250 warrants were granted to employees who had not previously received warrants. A total of 64 management employees and key employees in Thrane & Thrane have received 436,500 warrants.

Two employee representatives resigned from the Board of Directors in connection with the annual general meeting of Thrane & Thrane held on August 27, 2002, and the employee representatives subsequently exercised warrants pursuant to Article 3.F.2 of the company's articles of association to subscribe for a total of 4,000 shares of DKK 20.00 each, equivalent to a capital increase in a nominal amount of DKK 80,000.

Thrane & Thrane has taken on more than 100 employees in the past 12 months. The large intake means that a high number of the company's employees do not own shares in Thrane & Thrane. The Board of Directors wishes that as many employees as possible own shares in the company and has therefore decided to grant 21,891 new shares of DKK 20.00 each to the employees pursuant to an authority contained in article 3.A.2 of the company's articles of association. This is equivalent to an increase of the share capital by 0.5%. A total of some 340 employees will be granted 65 free shares, which will be held in trust for seven years.

**Other matters**

With a view to strengthening Thrane & Thrane's technology and market platform and meeting the objective of creating value for the company's shareholders, Thrane & Thrane has investigated and assessed a number of acquisition candidates. These investigations have not, however, resulted in any specific acquisition plans.

A project aimed at improving the company's sales and marketing processes was also launched in the second quarter. As an initial result of this project, an order office was set up with a view to optimising Thrane & Thrane's servicing of its distributors and releasing resources in Thrane & Thrane's sales department.

In the past few months, Thrane & Thrane has seen increased interest from the equity market, as a result of which Alfred Berg Bank A/S and Gudme Raaschou Investment Bank have included the company in their equity research coverage. At October 31, 2002, a total of four banks provided regular research coverage of Thrane & Thrane shares.

**Events after October 31, 2002**

No events have occurred since October 31, 2002 which significantly affect the company.

**Outlook**

For the full 2002/03 financial year, Thrane & Thrane maintains its forecast of a turnover of between DKK 620 and DKK 640 million (DKK 477 million) and a profit on primary operations of between DKK 75 and DKK 85 million (DKK 42 million).

**Thrane & Thrane A/S**

## Profit and loss account

*The interim financial statements are unaudited*

(DKK '000)	Q2 2002/03	Q2 2001/02	Year-to-date 2002/03	Year-to-date 2001/02	12 months 2001/02
Net turnover	202,572	145,160	315,094	198,125	476,762
Production costs:					
- Development costs	(9,753)	(9,287)	(20,228)	(20,481)	(37,966)
- Cost of goods sold	(138,178)	(92,415)	(211,634)	(136,681)	(323,106)
<b>Gross profit</b>	<b>54,641</b>	<b>43,458</b>	<b>83,232</b>	<b>40,963</b>	<b>115,690</b>
Distribution costs	(11,759)	(8,546)	(22,091)	(17,189)	(36,042)
Administrative expenses	(10,285)	(8,917)	(19,468)	(17,456)	(37,169)
<b>Profit on primary operations</b>	<b>32,597</b>	<b>25,995</b>	<b>41,673</b>	<b>6,318</b>	<b>42,479</b>
Other operating income	0	0	0	0	0
<b>Profit before financial items (EBIT)</b>	<b>32,597</b>	<b>25,995</b>	<b>41,673</b>	<b>6,318</b>	<b>42,479</b>
Net financial items	(192)	(272)	(3,238)	1,216	575
<b>Ordinary profit before tax and extraordinary items</b>	<b>32,405</b>	<b>25,723</b>	<b>38,435</b>	<b>7,534</b>	<b>43,054</b>
Calculated tax payable on ordinary profit	(7,401)	0	(7,401)	0	0
Adjustment of deferred taxation on ordinary profit	(2,340)	(7,731)	(4,171)	(2,291)	(14,442)
<b>Ordinary profit before extraordinary items</b>	<b>22,664</b>	<b>17,992</b>	<b>26,863</b>	<b>5,243</b>	<b>28,612</b>
Extraordinary items	0	0	0	0	(5,936)
Tax on extraordinary items	0	0	0	0	1,781
Extraordinary loss	0	0	0	0	(4,155)
<b>Profit for the period</b>	<b>22,664</b>	<b>17,992</b>	<b>26,863</b>	<b>5,243</b>	<b>24,457</b>

## Balance sheet

*The interim financial statements are unaudited*

(DKK '000)	October 31, 2002	October 31, 2001	April 30, 2002
<b>Assets</b>			
<b>Intangible fixed assets</b>			
Completed development projects	73,814	48,210	54,664
Ongoing development projects	50,756	66,655	70,322
	<b>124,570</b>	<b>114,865</b>	<b>124,986</b>
<b>Tangible fixed assets</b>			
Land and buildings	1,269	1,403	1,336
Airplanes	8,985	11,185	10,085
Technical plant and machinery	19,071	18,851	19,377
Other plant, tools and equipment	4,170	3,557	3,317
Payments on account for airplanes	0	1,320	0
Plant under construction	3,629	471	510
	<b>37,124</b>	<b>36,787</b>	<b>34,625</b>
<b>Total fixed assets</b>	<b>161,694</b>	<b>151,652</b>	<b>159,611</b>
<b>Stocks</b>			
Raw materials and consumables	40,266	42,085	35,119
Work in progress	30,421	26,387	22,801
Finished goods and goods for resale	12,140	6,583	11,527
	<b>82,827</b>	<b>75,055</b>	<b>69,447</b>
<b>Debtors</b>			
Trade debtors	115,868	106,538	132,562
Work in progress on behalf of third parties	66,252	10,829	12,201
Other debtors	16,369	27,240	26,100
Prepayments and accrued income	4,520	4,377	3,938
	<b>203,009</b>	<b>148,984</b>	<b>174,801</b>
Securities	3	6	3
Cash at bank and in hand	44,522	36,821	70,756
<b>Total current assets</b>	<b>330,361</b>	<b>260,866</b>	<b>315,007</b>
<b>TOTAL ASSETS</b>	<b>492,055</b>	<b>412,518</b>	<b>474,618</b>

## Balance sheet – continued

*The interim financial statements are unaudited*

(DKK '000)	October 31, 2002	October 31, 2001	April 30, 2002
<b>Liabilities and shareholders' equity</b>			
<b>Shareholders' equity</b>			
<b>Share capital</b>	<b>91,650</b>	<b>91,570</b>	<b>91,570</b>
<b>Retained profit</b>			
Retained from previous years	209,886	133,519	138,347
Premium on new issue	284	45,486	45,486
Dividend	0	0	18,314
Retained profit for the period	26,864	5,243	7,592
<b>Total retained profit</b>	<b>237,034</b>	<b>184,248</b>	<b>209,739</b>
<b>Total shareholders' equity</b>	<b>328,684</b>	<b>275,818</b>	<b>301,309</b>
<b>Provisions</b>			
Deferred taxation	46,421	33,328	42,250
<b>Total provisions</b>	<b>46,421</b>	<b>33,328</b>	<b>42,250</b>
<b>Creditors</b>			
<b>Short-term creditors</b>			
Payments on account from customers in respect of development projects	2,136	0	14,212
Payments on account from customers	3,721	2,446	1,316
Trade creditors	69,082	55,421	78,357
Corporation tax	7,401	10,842	0
Other creditors	24,985	24,537	29,065
Accrued expenses and deferred income	9,625	10,126	8,109
	<b>116,950</b>	<b>103,372</b>	<b>131,059</b>
<b>Long-term creditors</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total creditors</b>	<b>116,950</b>	<b>103,372</b>	<b>131,059</b>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>492,055</b>	<b>412,518</b>	<b>474,618</b>

## Cash flow statement

The interim financial statements are unaudited

(DKK '000)	Q2 2002/03	Q2 2001/02	Year-to-date 2002/03	Year-to-date 2001/02	12 months 2001/02
Turnover	202,572	145,160	315,094	198,125	476,762
Costs	(161,309)	(111,581)	(256,232)	(176,748)	(409,110)
Net financial income/(expenses)	(192)	(272)	(3,238)	1,216	574
Taxes paid during the period	0	0	0	0	(10,842)
<b>Profit adjusted for items of a non-cash nature</b>	<b>41,071</b>	<b>33,307</b>	<b>55,624</b>	<b>22,593</b>	<b>57,384</b>
Change in stocks	(11,048)	12,948	(13,380)	29,804	35,412
Change in debtors	(54,510)	(47,775)	(25,619)	(10,930)	(31,919)
Change in trade creditors etc.	8,741	31,542	(21,510)	135	38,667
<b>Change in working capital</b>	<b>(56,817)</b>	<b>(3,285)</b>	<b>(60,526)</b>	<b>19,009</b>	<b>42,160</b>
<b>Cash inflow/(outflow) from operating activities</b>	<b>(15,746)</b>	<b>30,022</b>	<b>(4,885)</b>	<b>41,602</b>	<b>99,544</b>
Dividend paid for the period	(18,314)	(18,314)	(18,314)	(18,314)	18,314
<b>Cash inflow/(outflow) from operating activities less dividend paid for the period</b>	<b>(34,060)</b>	<b>11,708</b>	<b>(23,199)</b>	<b>23,288</b>	<b>81,230</b>
Intangible fixed assets	(8,391)	(12,338)	(11,700)	(25,251)	(46,091)
Tangible fixed assets	(4,774)	(1,247)	(7,573)	(3,240)	(6,410)
Securities	0	0	0	0	3
<b>Cash outflow from investment activities</b>	<b>(13,165)</b>	<b>(13,585)</b>	<b>(19,273)</b>	<b>(28,491)</b>	<b>(52,498)</b>
Loans and overdrafts	0	(8,650)	0	(4,318)	(4,318)
New issue of employee shares	364	0	364	0	0
Forward exchange contracts	302	0	15,874	0	0
Net proceeds on IPO	0	(120)	0	(120)	(120)
<b>Cash inflow/(outflow) from financing activities</b>	<b>666</b>	<b>(8,770)</b>	<b>16,238</b>	<b>(4,438)</b>	<b>(4,438)</b>
<b>Cash inflow/(outflow) for the period</b>	<b>(46,559)</b>	<b>(10,647)</b>	<b>(26,234)</b>	<b>(9,641)</b>	<b>24,294</b>
Cash and cash equivalents, beginning of period	91,081	47,468	70,756	46,462	46,462
<b>Cash and cash equivalents, end of period</b>	<b>44,522</b>	<b>36,821</b>	<b>44,522</b>	<b>36,821</b>	<b>70,756</b>

## Specification of shareholders' equity

(DKK '000)	Share capital	Premium on new issue	Retained profit	Proposed dividend	Total
<b>Shareholders' equity, May 1, 2002</b>	<b>91,570</b>	<b>45,487</b>	<b>62,720</b>	<b>0</b>	<b>199,777</b>
Accumulated effect at beginning of year of change in accounting policies	0	0	83,218	18,314	101,532
<b>Adjusted shareholders' equity, May 1, 2002</b>	<b>91,570</b>	<b>45,487</b>	<b>145,938</b>	<b>18,314</b>	<b>301,309</b>
<b>Transferred premium on new issue to distributable reserves</b>	<b>0</b>	<b>(45,487)</b>	<b>45,487</b>	<b>0</b>	<b>0</b>
<b>Capital increase</b>	<b>80</b>	<b>284</b>	<b>0</b>	<b>0</b>	<b>364</b>
Dividend paid to shareholders	0	0	0	(18,314)	(18,314)
Adjustment, financial contracts	0	0	18,463	0	18,463
Profit for the year	0	0	26,864	0	26,864
<b>Shareholders' equity, October 31, 2002</b>	<b>91,650</b>	<b>284</b>	<b>236,750</b>	<b>0</b>	<b>328,684</b>